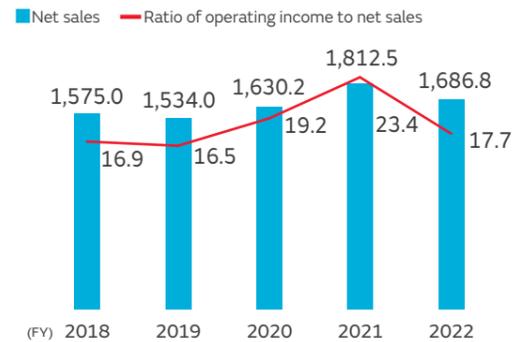


Financial and ESG data highlights

Financial (US-GAAP)

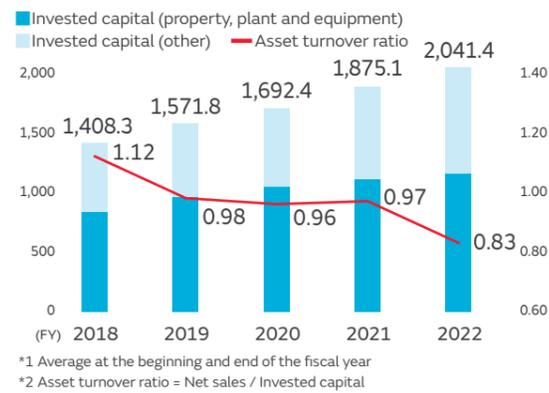
Net sales and ratio of operating income to net sales (Billion yen or %)



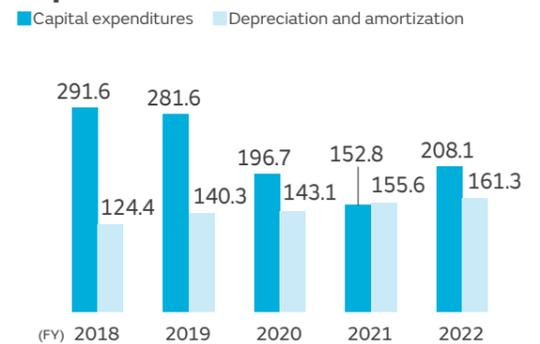
ROIC (pre-tax basis)* (%)



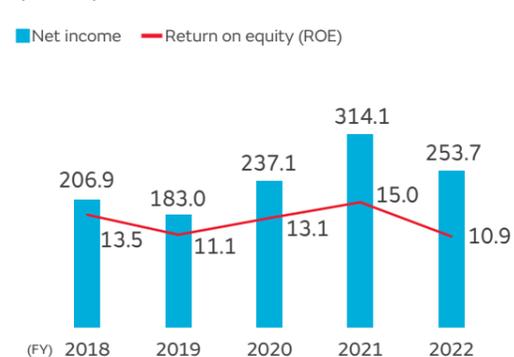
Invested capital*1 and asset turnover ratio*2 (Billion yen or times)



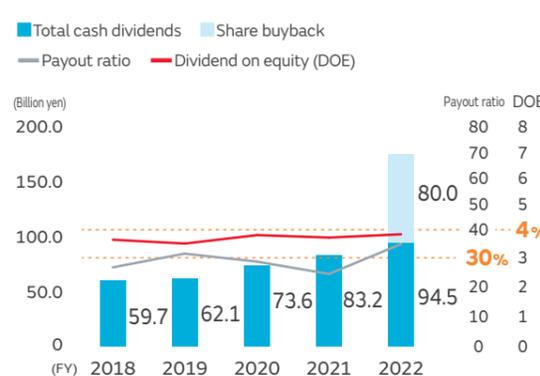
Capital expenditures and depreciation and amortization (Billion yen)



Net income and return on equity (ROE) (Billion yen or %)

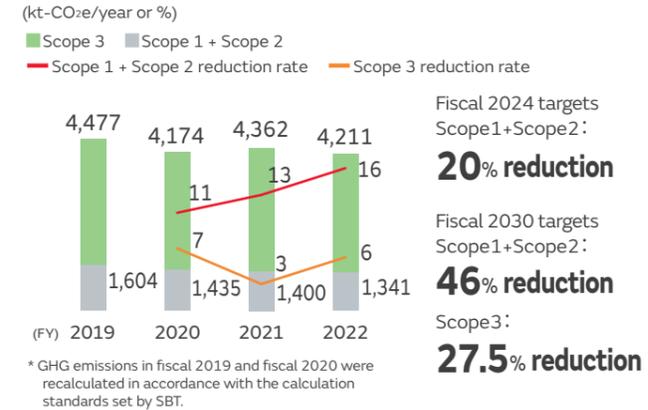


Return to shareholders (Billion yen or %)

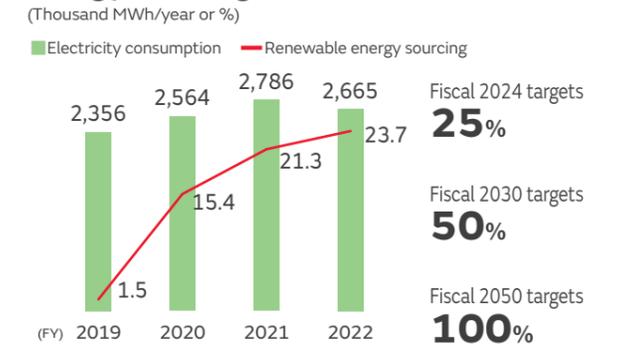


ESG

Amount of GHG emissions and emissions reduction rate vs. fiscal 2019 (kt-CO₂e/year or %)



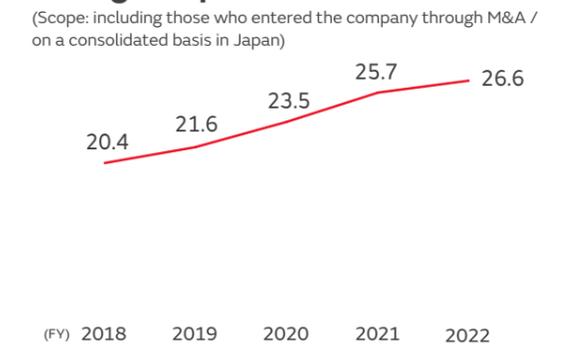
Electricity consumption and renewable energy sourcing (Thousand MWh/year or %)



Percentage of overseas indirect employees* with experience working at other sites



Ratio of mid-career employees in managerial positions (%)



Ratio of women in technical fields for new graduate in career-track hiring and ratio of women in managerial positions (%)



Number of Members of the Board of Directors and ratio of Outside Directors (persons or %)

